



JENNIFER M. GRANHOLM
GOVERNOR

STATE OF MICHIGAN
OFFICE OF THE GOVERNOR
LANSING

JOHN D. CHERRY, JR.
LT. GOVERNOR

November 2, 2005

The President
The White House
Washington, DC 20500

Dear Mr. President:

Recent developments in one of America's proudest industrial sectors – the automobile industry – continue to underscore the depth and broad significance of the severe problems facing the U.S. manufacturing base. Pension liabilities, ever-increasing health care costs, and an unlevel international playing field are all contributing to a deep financial crisis that will impact not just the automotive sector and broader manufacturing base, but our nation's entire economy.

The American automobile industry's direct and indirect reach affects the economies and employment of every state, but nowhere more so than Michigan. We are home to the automotive Big Three, and last year we produced approximately one out of every four vehicles assembled in America. Indeed, in Michigan, more than 250,000 jobs are tied directly to vehicle manufacturing.

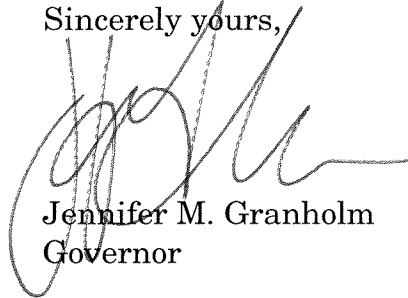
As Governor of Michigan, I am requesting a meeting with you and your top economic advisors that would also include concerned members of Michigan's Congressional delegation and automotive sector business and labor leaders. Our discussion would focus on possible federal administrative and legislative actions that will help American manufacturers better compete in the global marketplace and bolster this vital sector of our national economy.

Over the past few weeks I have had conversations with the leadership of the Big Three automakers, large automotive suppliers such as Delphi, and the United Auto Workers. While these business and labor leaders differ on certain issues, on one point they are unanimous: the automobile industry is in dire and immediate need of a federal response to the crisis facing this critically important industrial sector.

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I respectfully request the opportunity to bring together a cross-section of industry officials, labor leaders and Members of Congress to meet with you and your economic team to explore a rapid and effective federal response to the extraordinary problems we now face in the automotive industry. I look forward to meeting with you to engage in this critical dialogue.

Sincerely yours,

A handwritten signature in dark ink, appearing to be 'J. Granholm', written over a circular embossed seal.

Jennifer M. Granholm
Governor